



V Annual Conference Spanish Banks

Barcelona - September 2009



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Agenda

1. Banco Popular: One of the best managed banks in Europe

2. Asset quality: still tough cycle, but improving trends

3. Strengthening our above average capitalisation

4. Conclusions



Popular faces the current environment maintaining its distinguishing features

A successful business model :

✓ **Flexible, flat and customer oriented organization**

✓ **Focus in retail commercial banking**

✓ **Highest operating efficiency**

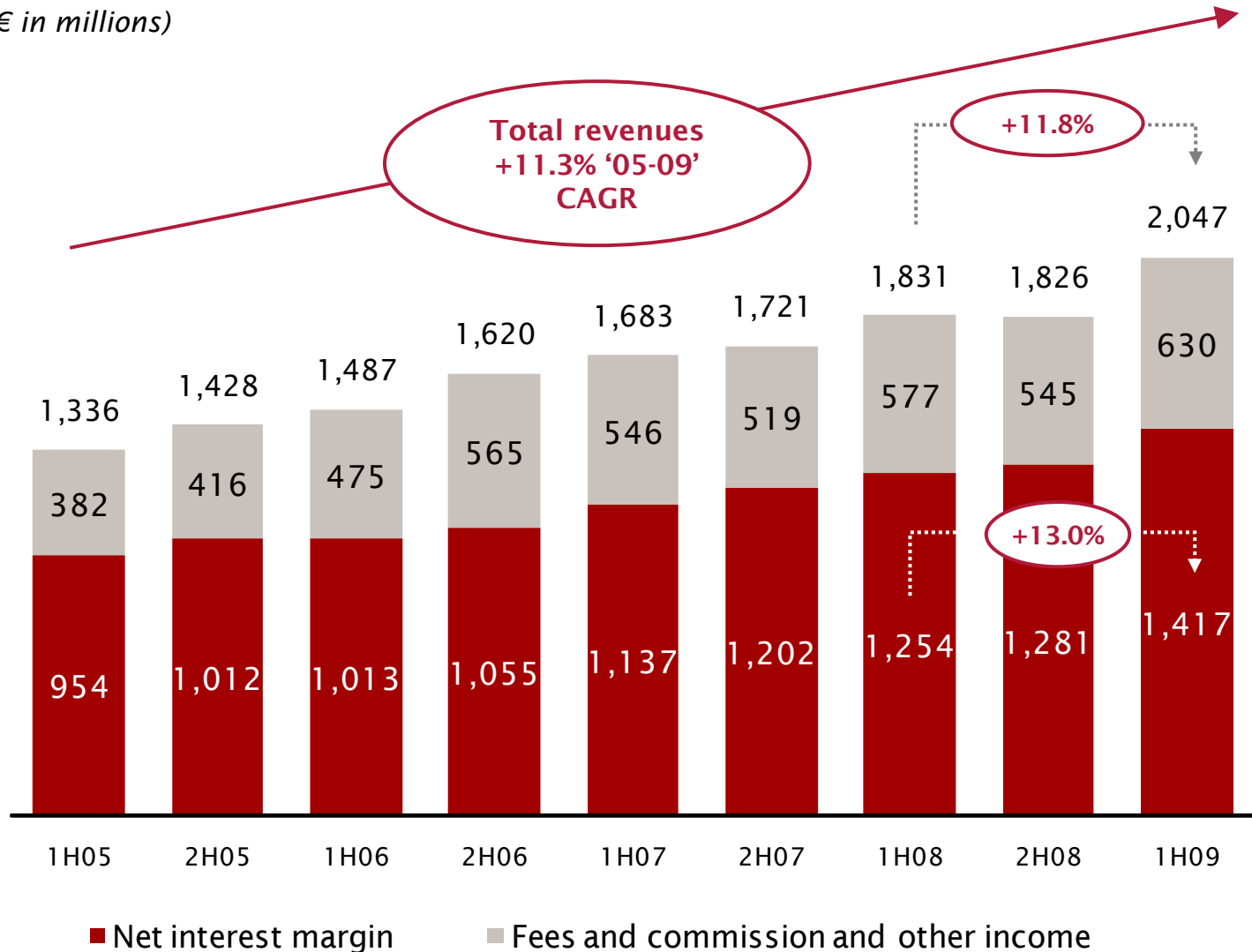
✓ **Fortress Capital as a competitive advantage**



We keep our strong revenue generation despite the tough economic environment...

Net interest income and total revenues evolution

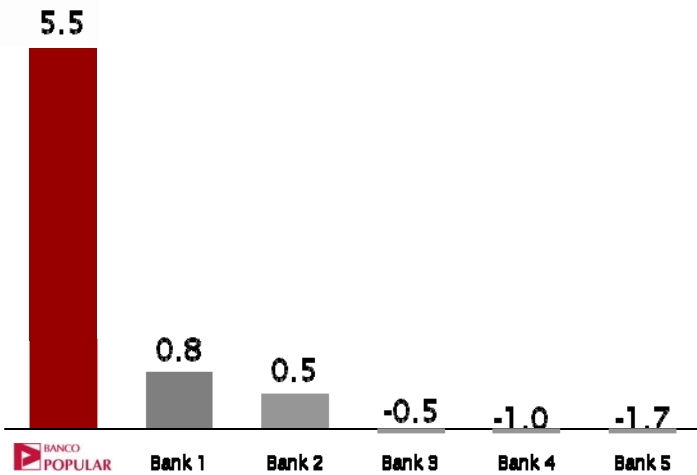
(€ in millions)



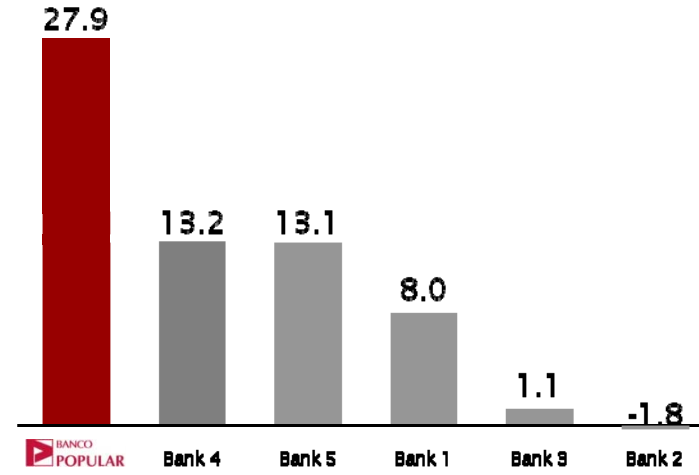


...while taking advantage of existing market opportunities

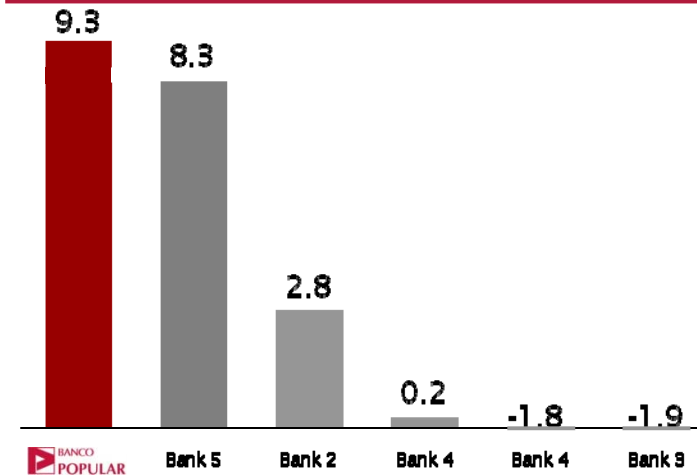
YoY Gross Loan Book Growth (in %)



YoY Customer Deposits Growth (in %)



YoY Business Volume Growth (in %)



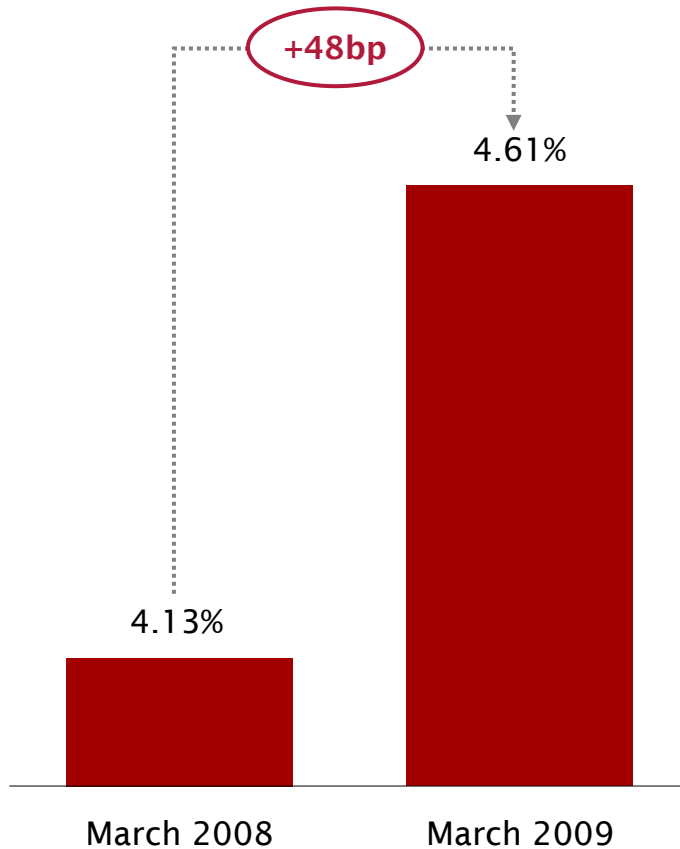
Source: Quarterly results as of 1H09 ;
 Note: Comparable banks include BBVA Iberia, Sabadell, Santander Spain and



And gaining market share in both loans & deposits

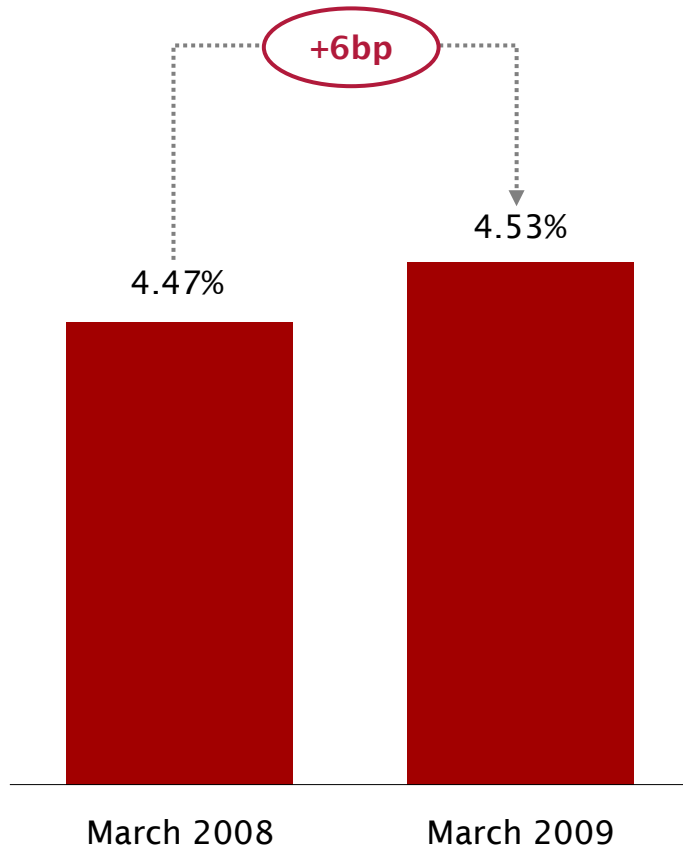
Customer deposit market share

(In %)



Customer loans market share

(In %)



Source: Bank of Spain, T7 form

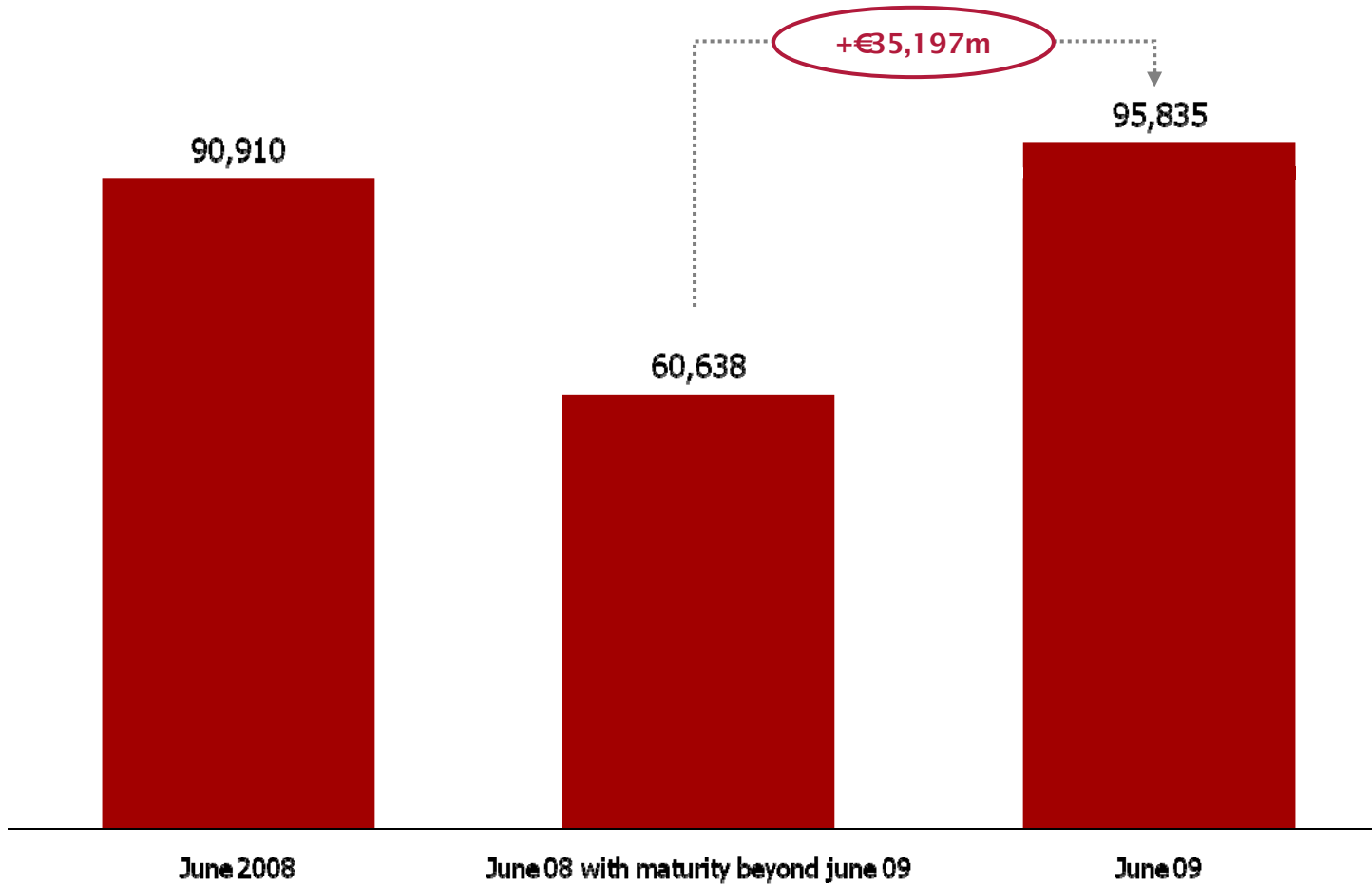
Reduction of Loans/Deposits ratio from 221.6% to 180.0% 2Q09 vs. 2Q08



With new production of 35.2 bn € YoY

Growth of lending portfolio and new production

(€ in millions)

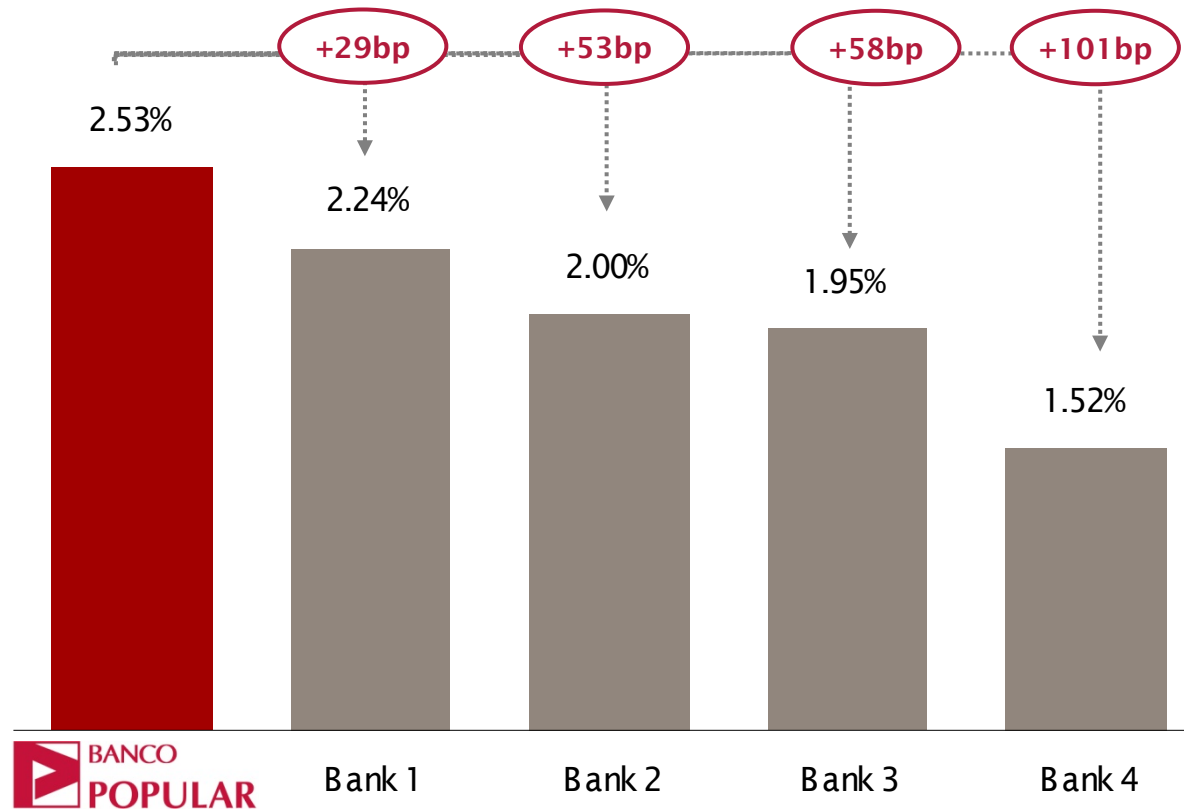




In managing margins we are best-in-class...

Net interest margin 1H09 results

(In %)



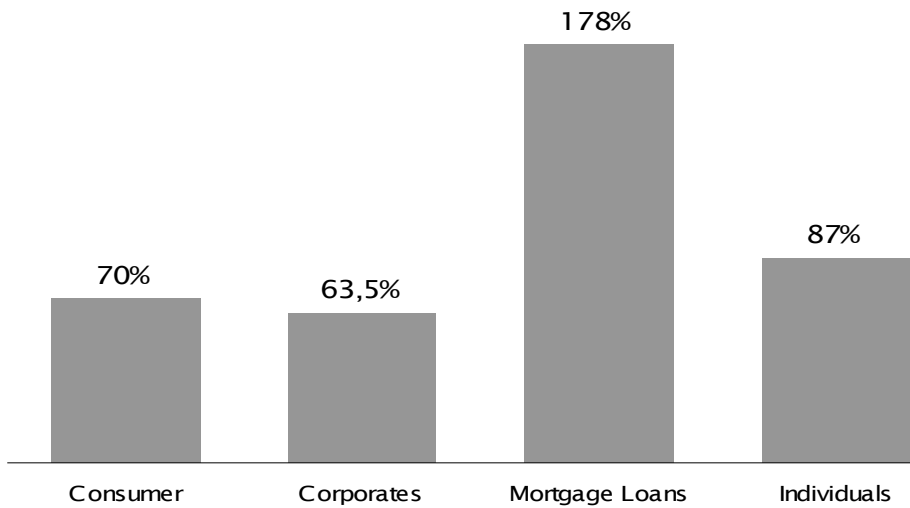
Source: Quarterly results as of 1H09

Note: Comparable banks include BBVA Iberia, Sabadell, Santander Spain and Bankinter

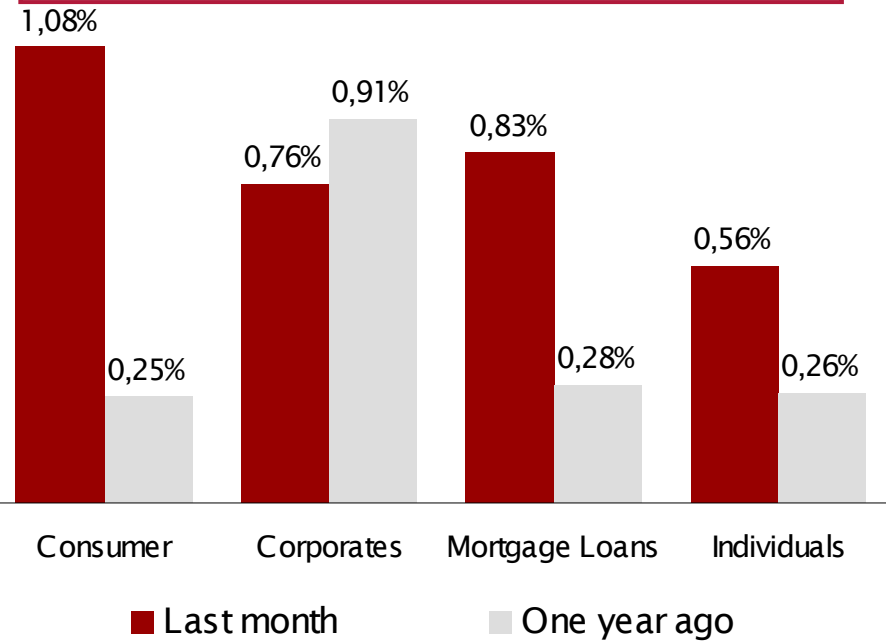


...through an active pricing management

YoY increase of spreads on front-book



Front-book spreads vs industry



Note: Data as of June 2009

Source: Banco de España

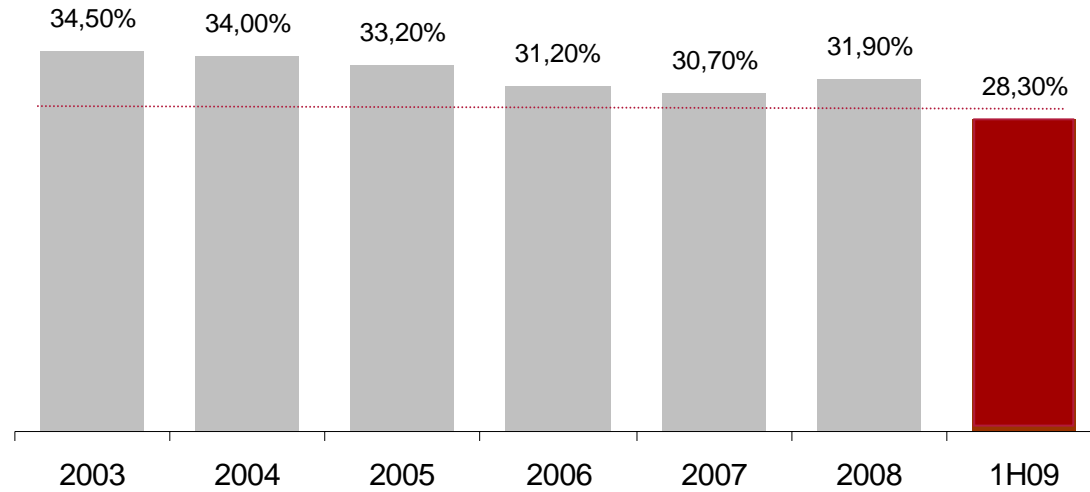
In addition, 51% of total loans have floors and an ALCO portfolio is being built



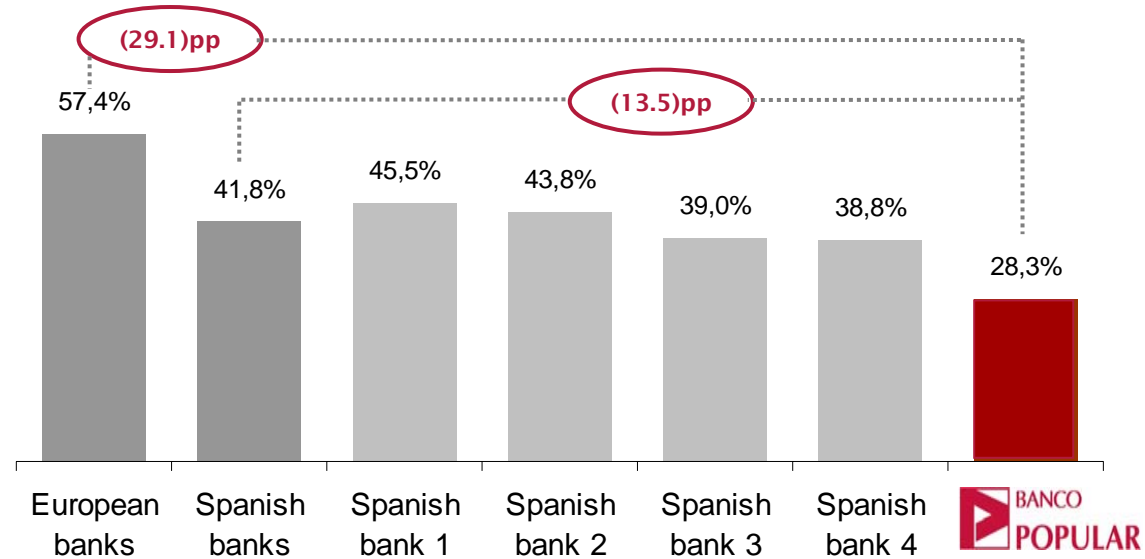
Improving our efficiency while reinforcing our position as the most efficient Bank in Europe

C/I ratio below 30%

Efficiency ratio evolution



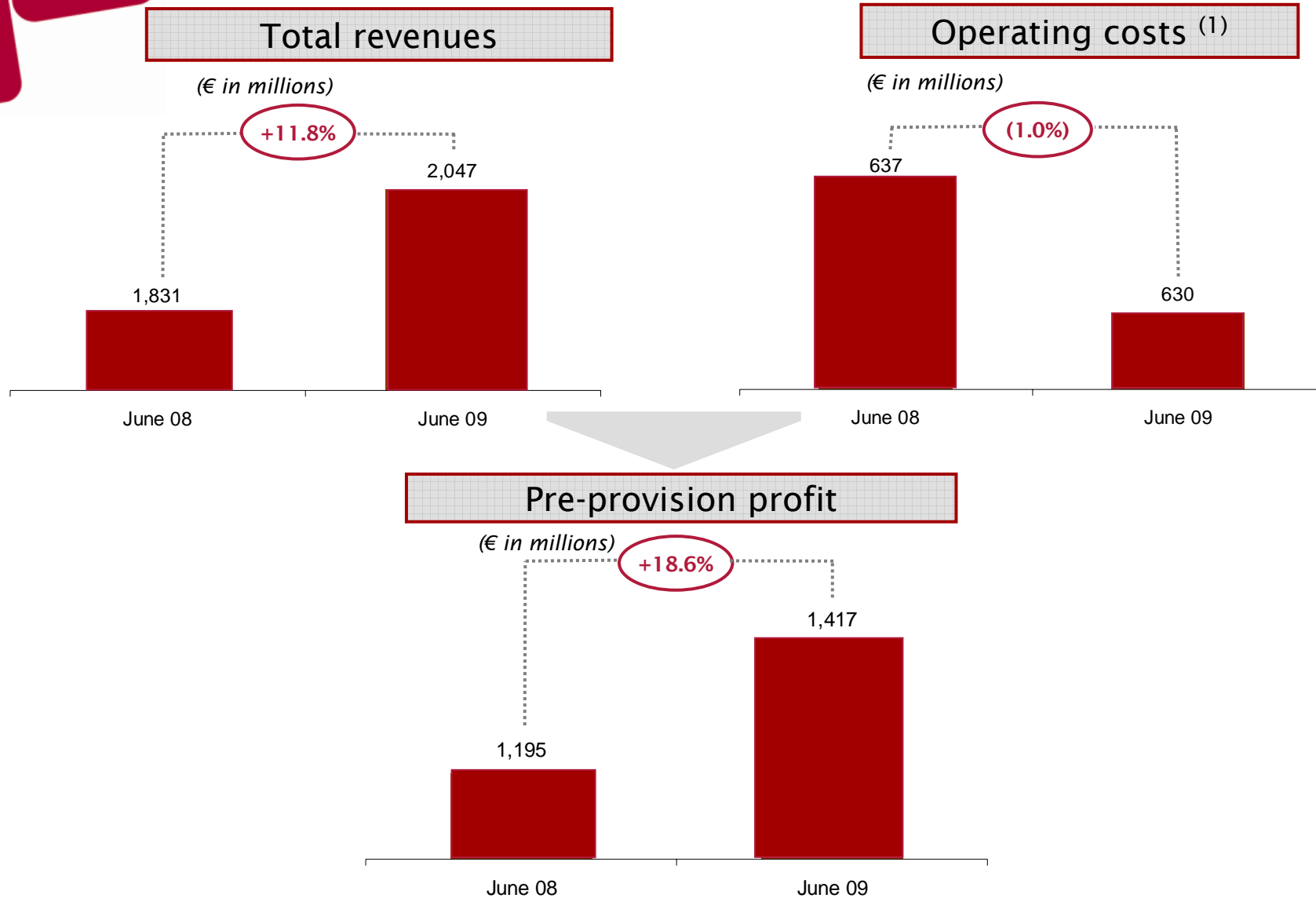
Efficiency ratio comparison



Source: Analysts' estimates. Data as of June 09



Leading us to a “record-high” pre-provision profit

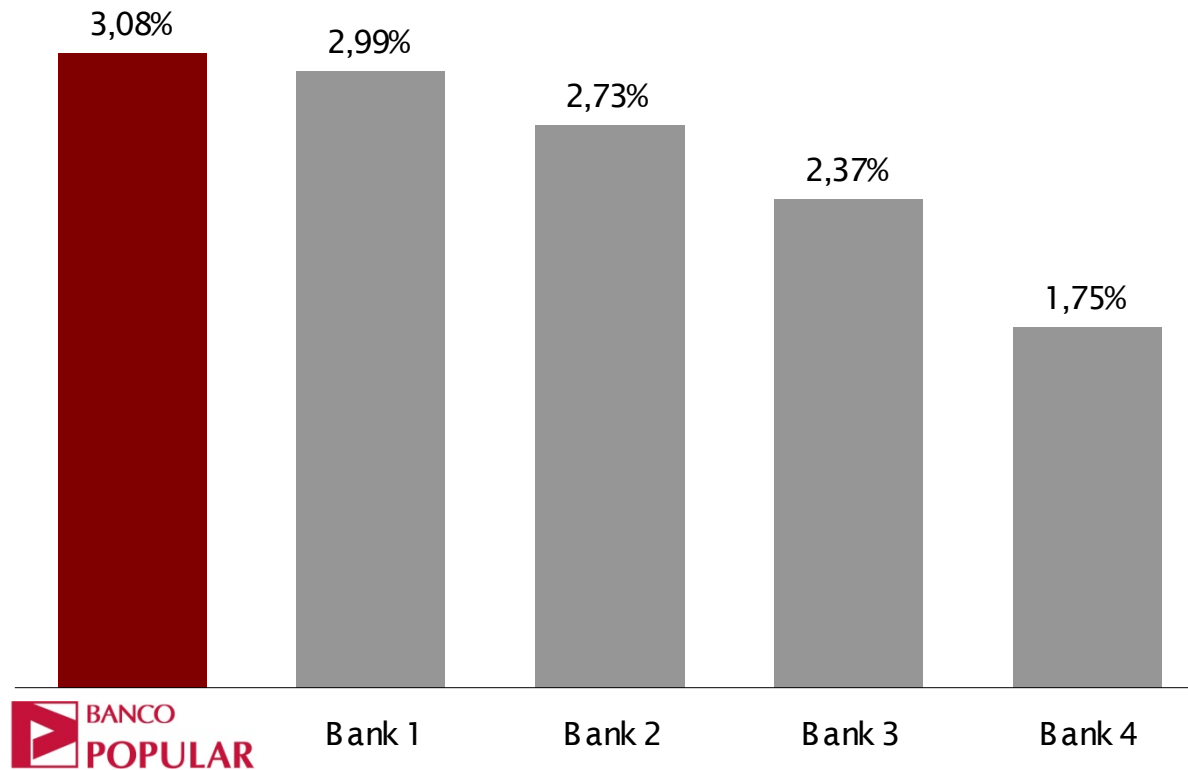


(1) Streamlining of branch network: 119 closed in 1H09, which represents 2.4% of Popular's network and 34% of the bank's branch reductions (Source: Bank of Spain)



...which is the highest among peers

1 H09 pre-provision profit / gross loans (%)



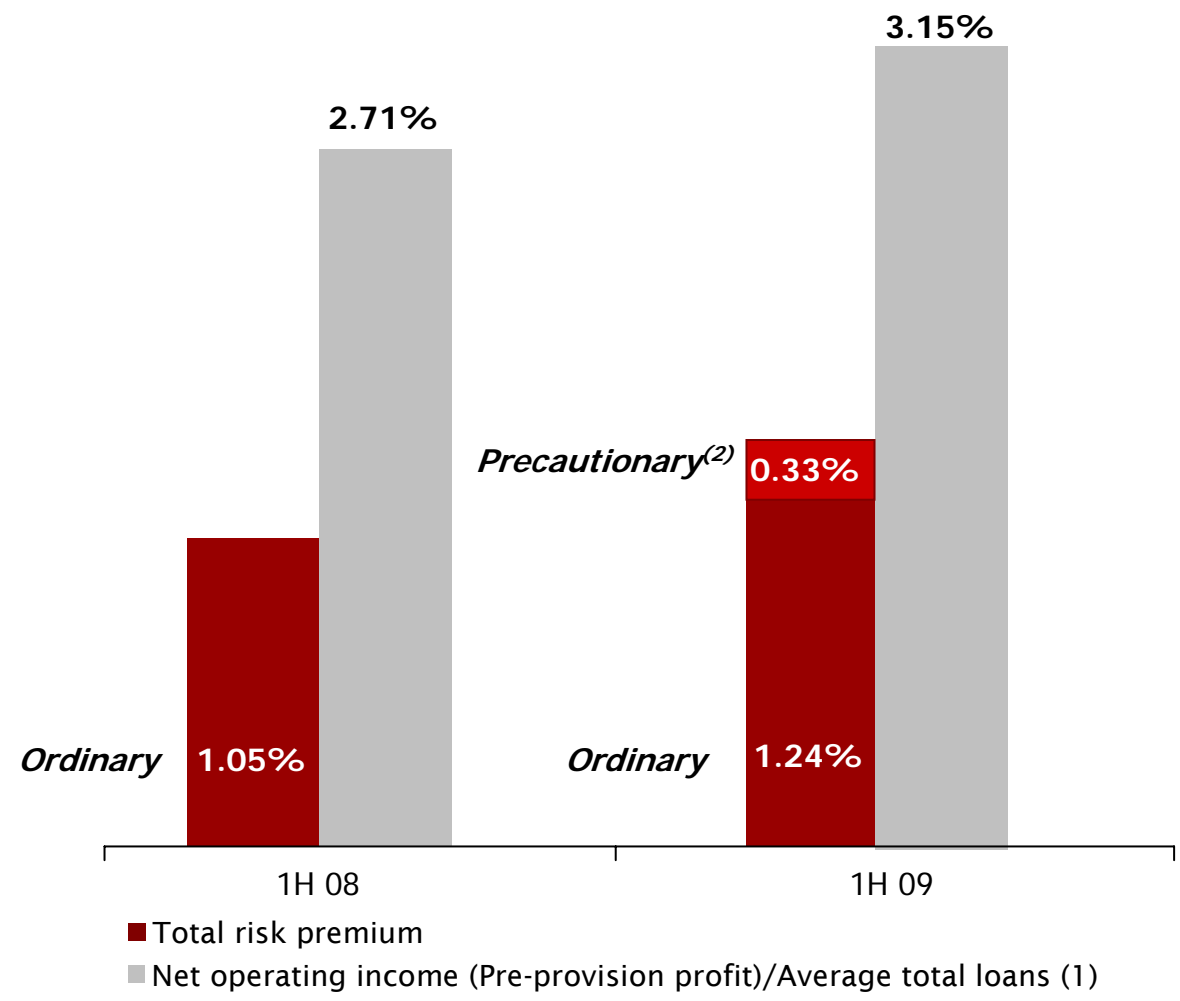
Source: Quarterly results as of 1H09

Note: Comparable banks include BBVA Iberia, Sabadell, Santander Spain and Bankinter



... and allows us to offset current risk through higher efficiency

Pre-provision profit margins vs. risk premium

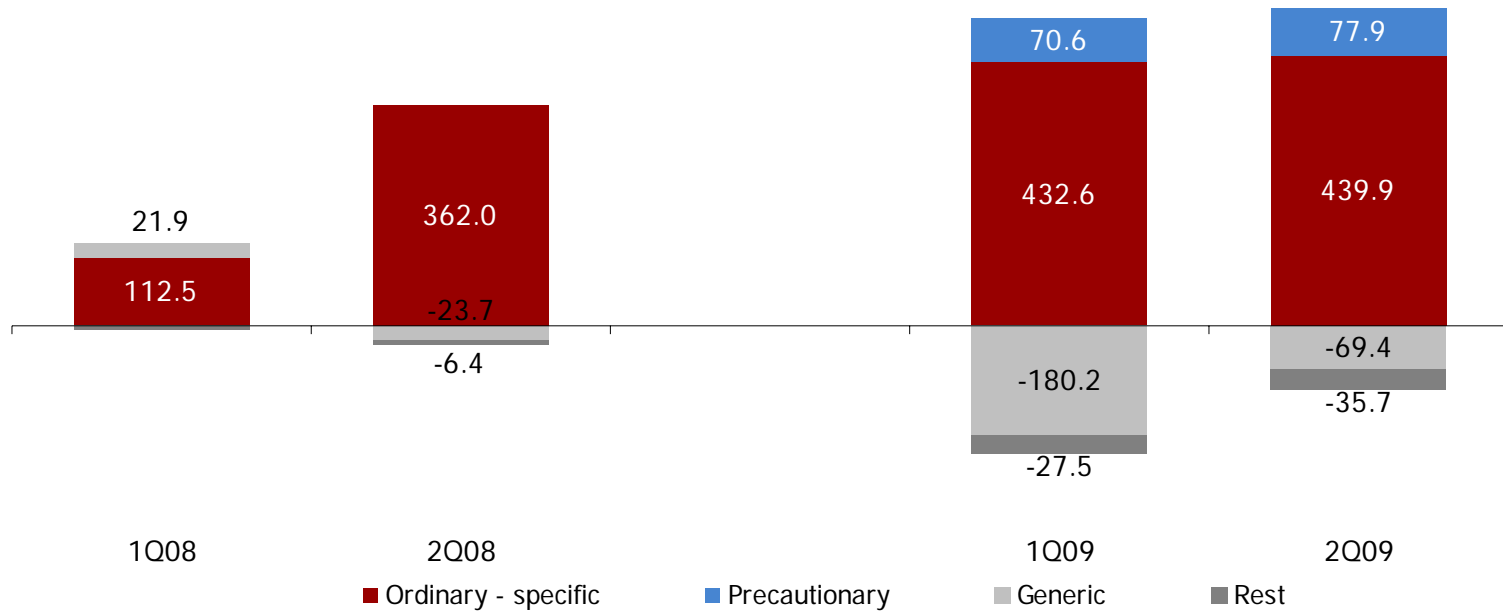


(1) Average net total loans
(2) Sector, no specific allocation



... even having taken a conservative provisioning approach releasing less generic provision

Evolution of P&L provisions by type



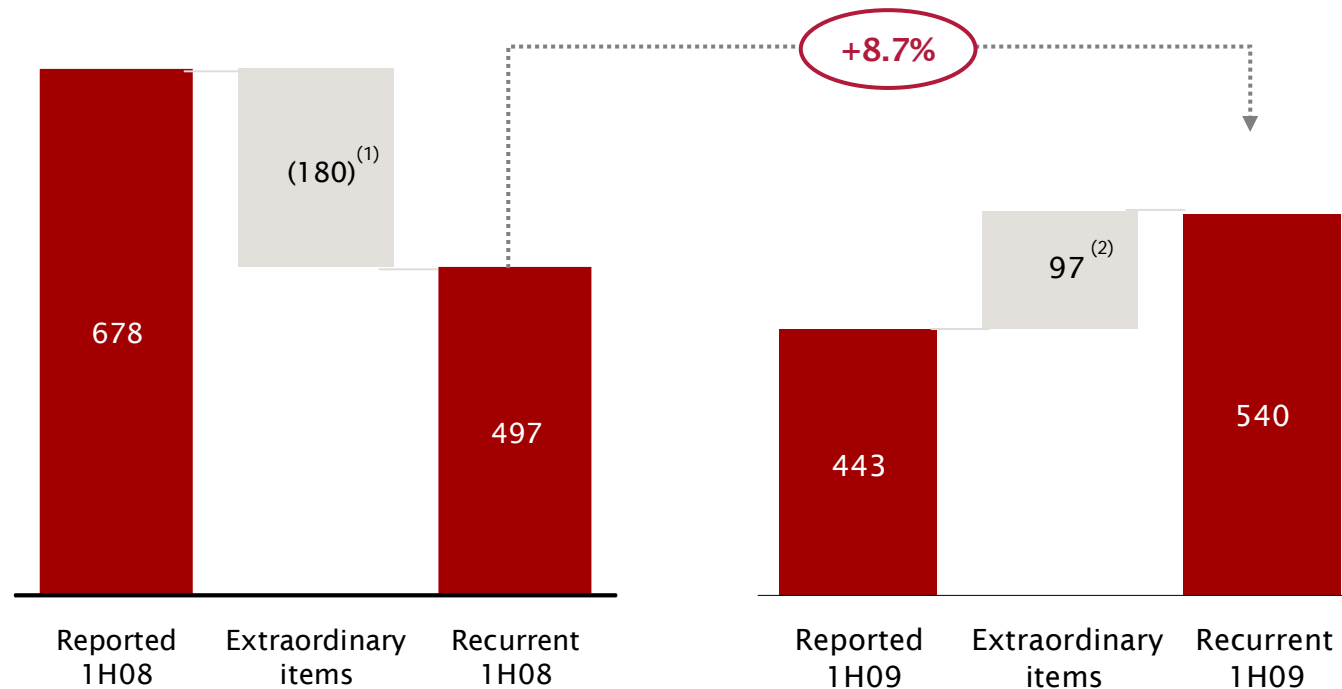
Reduction of release of generic provisions of 110 M €
2Q09 vs. 1Q09



Our strong recurrent business model ensures we can weather adverse economic scenarios

Recurrent net income reconciliation

(€ in millions)



(1) Includes: Sale of Banco Popular France (€40m); Real estate sale & lease back capital gains (€203m)

(2) Includes: Real estate sale and lease back capital gains (€225m), precautionary provisions (€148 m) and real estate (€214m)
Data after taxes



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2. Asset quality: still tough cycle, but improving trends

3. Strengthening our above average capitalisation

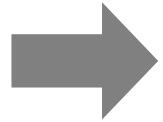
4. Conclusions



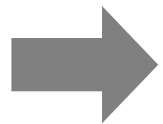
Active risk management



Net entries of bad loans have decreased by 41% vs. first quarter 2009



Evolution of non-performing loans of less than 90 days decreasing



We have slowed down the release of generic provisions in this quarter (€70m vs. €180m prior quarter) maintaining a 2 year release buffer



Asset quality: high collateralization and low affordability ratios



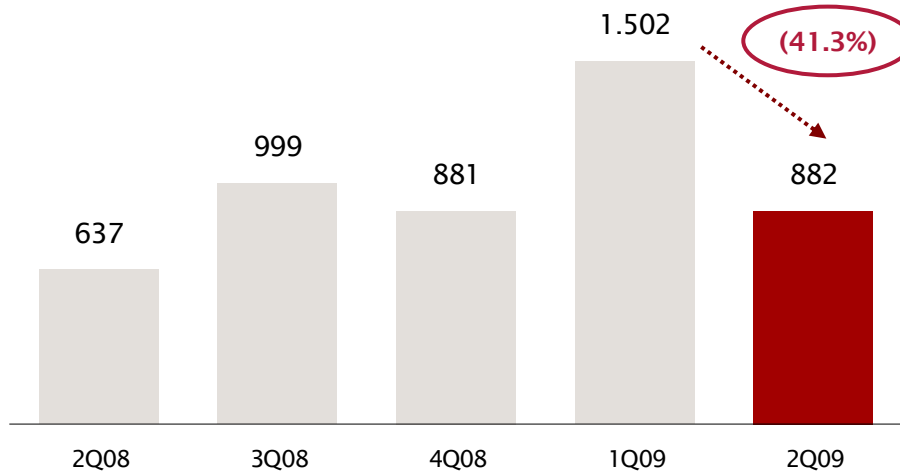
Strong teams dealing with and anticipating solutions for customers



Sharply reduced credit quality deterioration backed by internal indicators

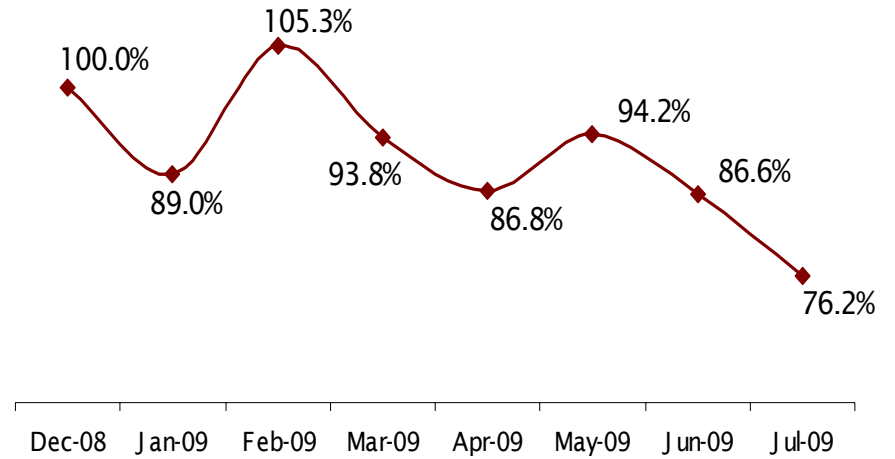
Evolution of NPL net Entries

(€ in millions)



620 M€ lower net entries than in 1Q09

Late/failed payment (30-90 days) Index (*)



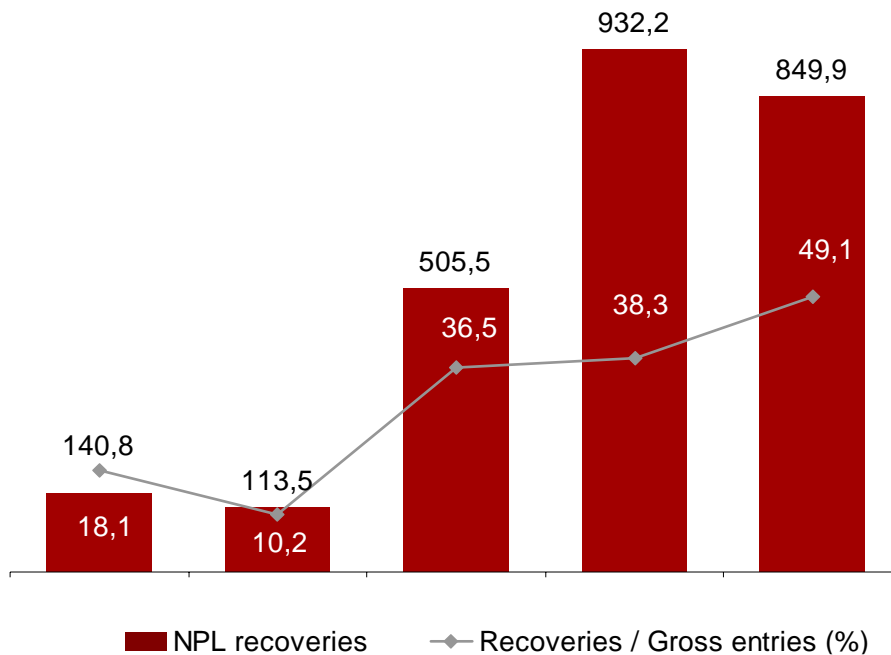
(*) Index shows evolution of € volume of Banco Popular's clients who have failed or defaulted payments (30-90 days) but are not non performing according to Bank of Spain regulation. Base of as December 2008. Data as of the beginning of each month.



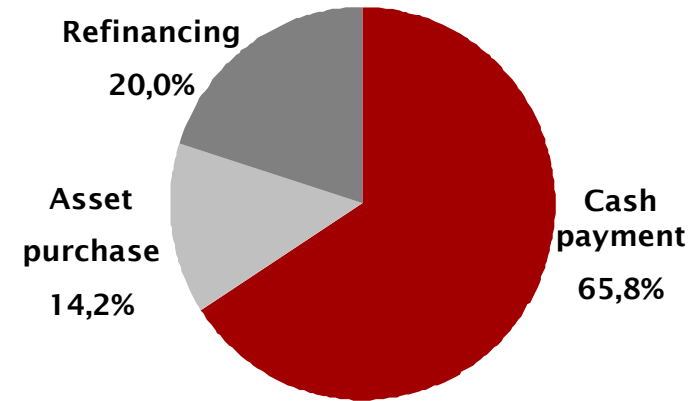
Sustained by higher recovery rates with a high quality

Evolution of NPL recoveries and recovery rates

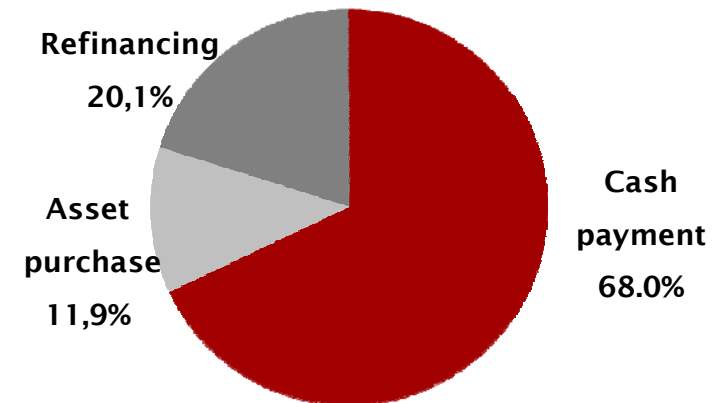
(€ in millions)



Recoveries 1Q 09

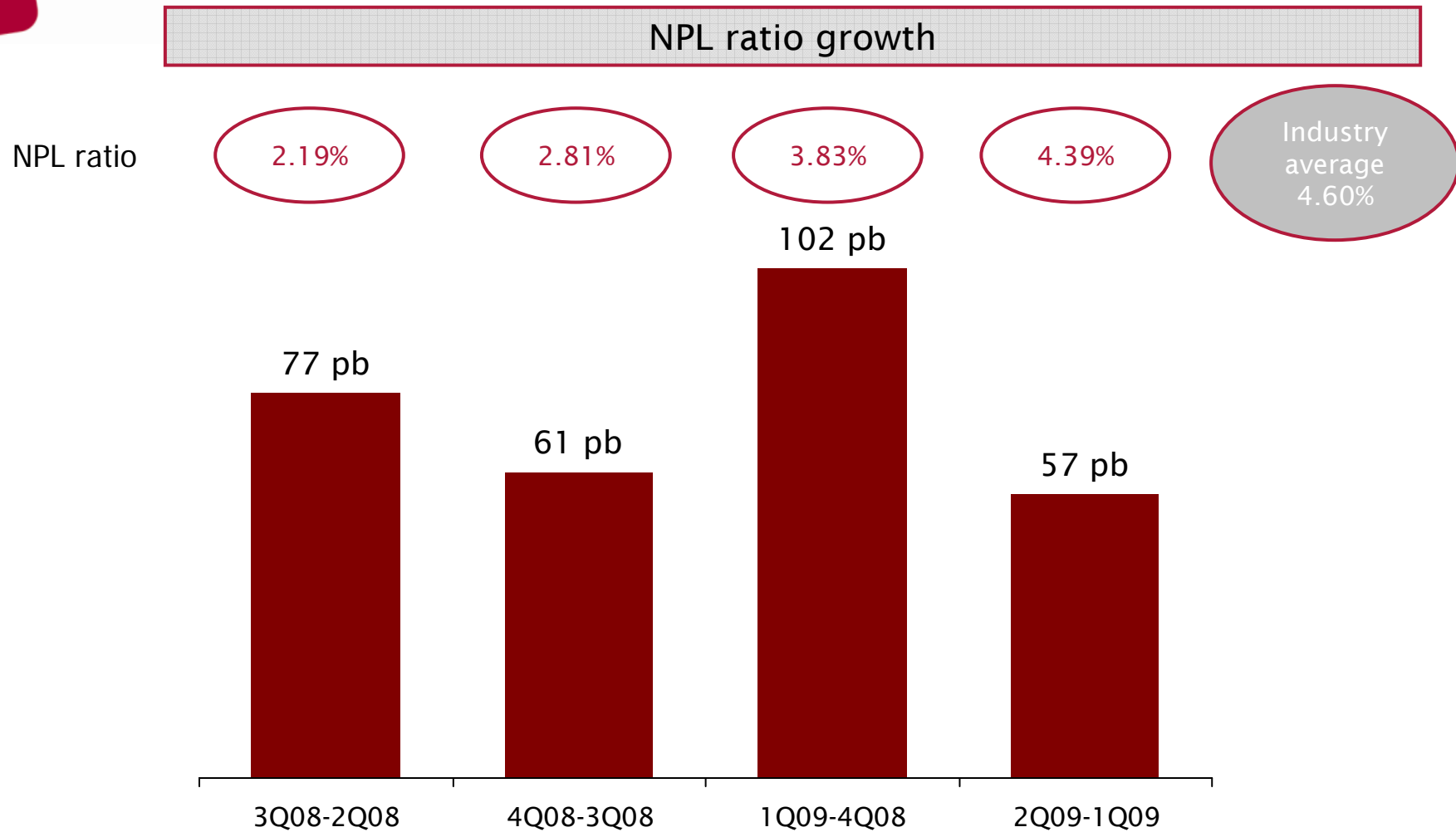


Recoveries 2Q 09





NPL ratio grows at a slower rate...



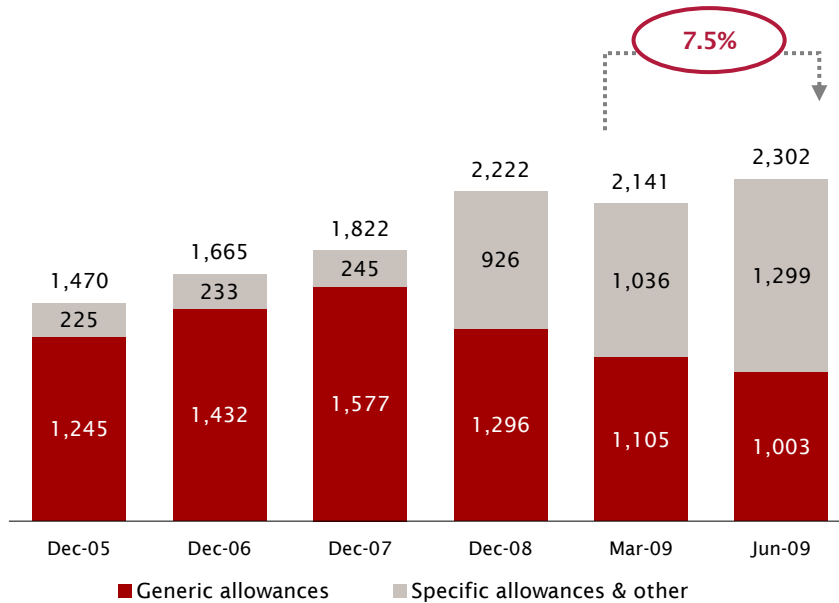
(1) Average of banks and savings banks as of May 2009. Other resident sectors. Source: Banco de España



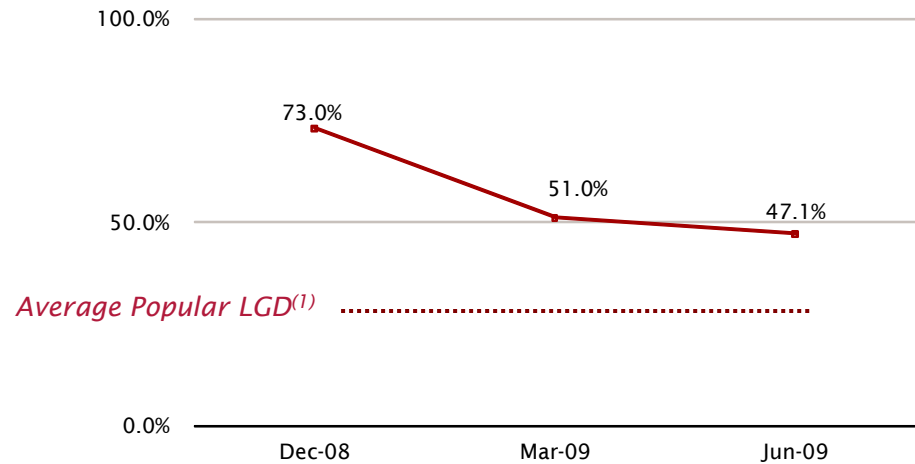
... while we continue to increase provisions with coverage well above expected loss

Loan loss allowances

(€ in millions)



Coverage ratio evolution



LGD defaults: Loss Given Default. Includes internal IRB models for SME and mortgages and regulatory LGD for the rest of the portfolio.



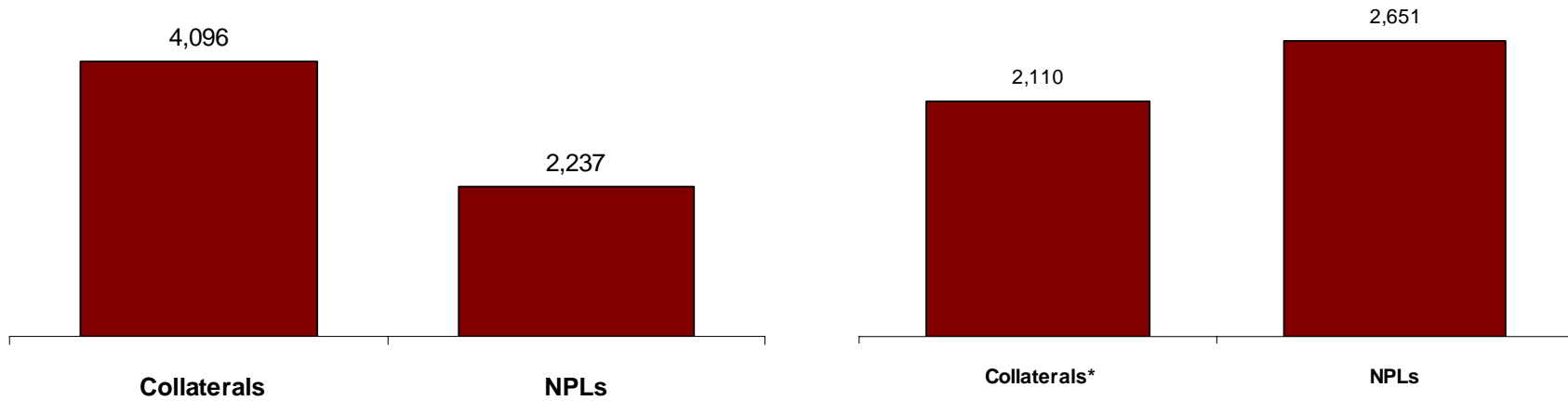
... and thus, our global coverage is well above the reported

With collateral

Without collateral

183% coverage

80% coverage

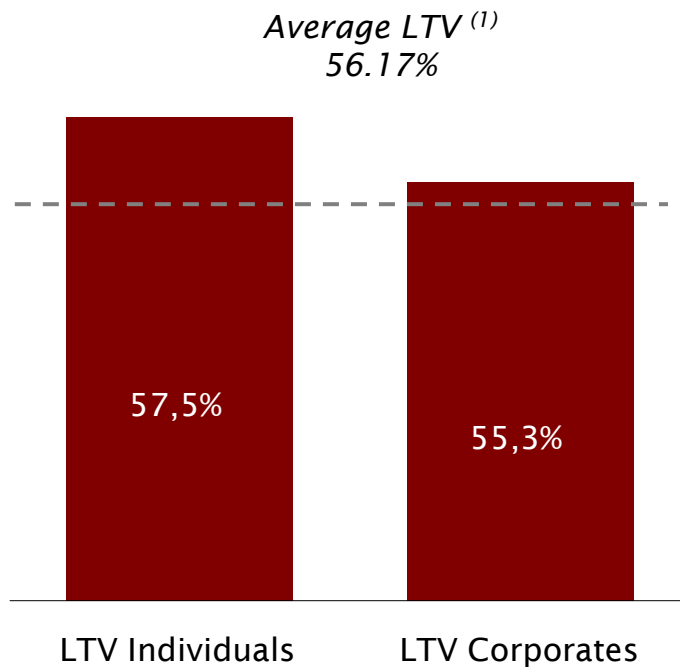


* Including total generic provisions



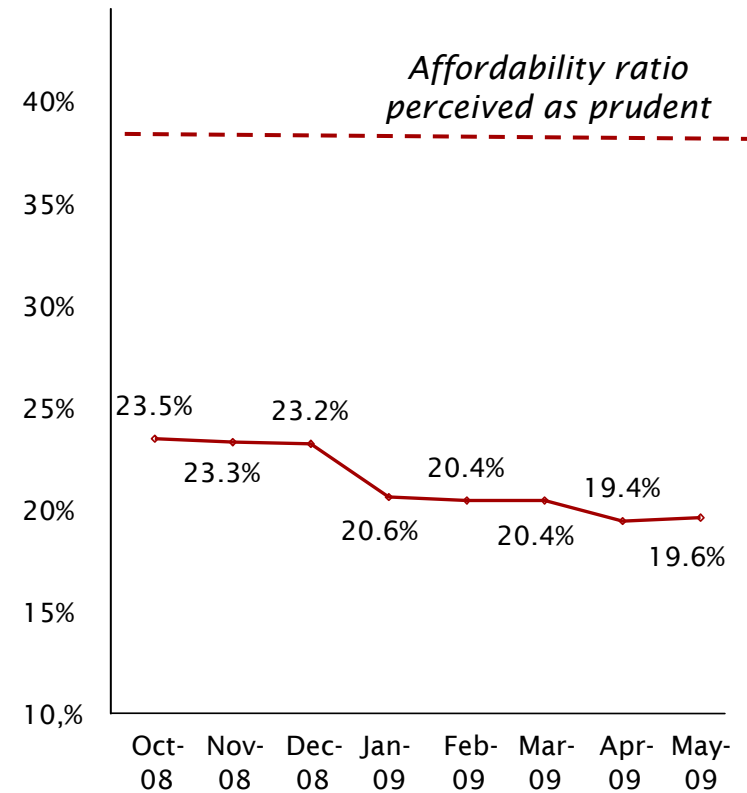
As we run a high quality mortgage book

Total mortgage portfolio



COLLATERALIZATION		
Individuals	Corporates	Total
82%	58%	66%

Average affordability ratio ⁽²⁾



(1) LTV: Loan-to-value

(2) Affordability ratio of new loans = mortgage payment / disposable income



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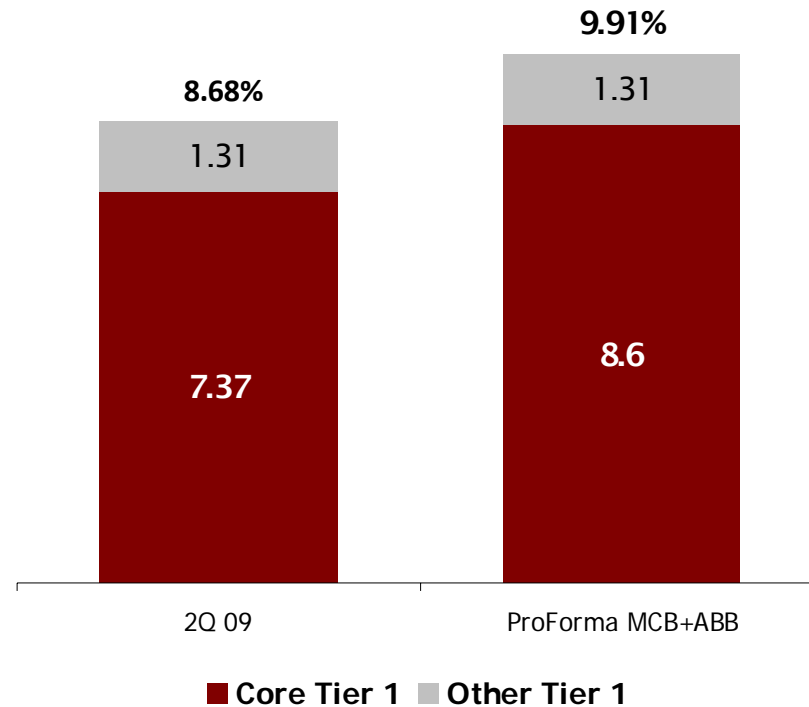


We increase our already strong capital ratios

Rationale of the deal

- ✓ Continue organic growth and take advantage of market opportunities
- ✓ Strengthen balance sheet in light of current adverse market environment
- ✓ Anticipate to the new European equity standards
- ✓ Surpass the new capital benchmark/differentiate from peers

Transaction Capital Impact

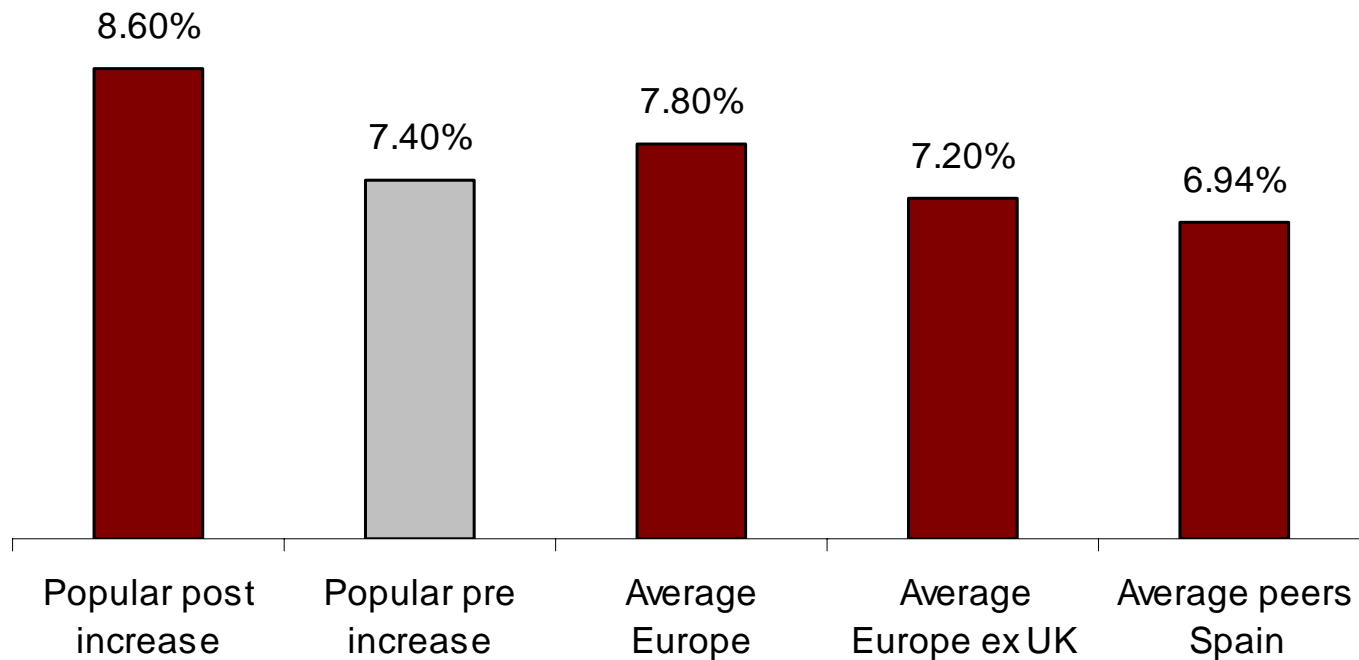


Note: Assumes 500 M€ ABB and 600 M€ MCB issues



By 3Q09 we expect to be the best capitalized bank in Spain and probably in Europe

Core Tier 1 ratios of Spanish & European banks (1H09)



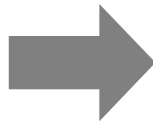
Source: Company data.

Note: Does not include MCB issued by Sabadell post 1H09 results



Transaction Overview

**500 – 700
M€ MCB**



+

**Up to 500
M€ ABB**



- Mandatory convertible bond (“MCB”) to retail investors for 500 M€ up to 700 M€
- Conversion price to be highest of: (i) Banco Popular’s book value per share as of June 30th, 2009 (5.68 €) and (ii) 110% of highest of Volume Weighted Average Price (VWAP) of 5 working days post-disbursement and 15 working days pre-disbursement
- 7% nominal yield during 1st year and Euribor (3 months) + 400 bp until maturity
- Conversion to be mandatory upon maturity (Oct. 2013) and voluntary for investor annually

- Issuance of ordinary shares (on a non pre-emptive basis) to Spanish and international institutional investors via a backstopped accelerated book-building (“ABB”) of up to 500 M€
- Book closed at EUR 7.00/Sh. New shares issued 71.4m
- The transaction was more than 3x oversubscribed with the large majority of the demand coming from international investors

Additional capital of 1.0 – 1.2 Bn€



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Conclusions

Demonstrated
operating
excellence

- ✓ Focus on what we do best: our core business SMEs and individuals
- ✓ Best in class margins
- ✓ Best efficiency levels in Europe at 28%
- ✓ 1H09 Pre-provision profit of 1.4 bn € (+19% YoY); highest among peers

Asset quality
visible and under
control

- ✓ Active risk management
- ✓ Lowering NPL entries and high recovery ratio
- ✓ Expected losses below provisions

Taking advantage
of market
opportunities

- ✓ Strengthening our above average capital base to weather the storm and take advantage of market opportunities



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